



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
REGION 8

1595 Wynkoop Street
Denver, CO 80202-1129
Phone 800-227-8917
www.epa.gov/region08

January 11, 2021

Kathie Bailey, Executive Director
Snowy Mountain Development Corporation
507 W. Main Street
Lewistown, MT 59457

Re: 2020 Certificate of Excellence

Dear Ms. Bailey:

2020 was a year which presented several impediments to economic growth and environmental remediation. In challenging times like these, it is important to recognize the individuals and organizations which vigorously pursued assessing, remediating, and getting Brownfield properties into productive reuse. We would like to recognize Kathie Bailey and Snowy Mountain Development Corporation (SMDC) for their exemplary leadership and innovation.

Snowy Mountain Development Corporation has been a powerhouse in Brownfields redevelopment. Through the Central Montana Brownfields Coalition partnership, SMDC awarded fourteen sub-grants totaling \$918,635.81 and fourteen loans totaling \$1,325,118.91 for environmental cleanups in Central Montana since 2008. However, the greater success of SMDC has been in its regional and national leadership. SMDC continues to push the boundaries in terms of layering financing, opportunity zones, multi-agency partnerships, historic preservation, and creative re-use.

As Executive Director of SMDC, Kathie Bailey's excellence and innovation in managing EPA Brownfield grants has been matched only by her willingness to serve as a mentor to municipalities, economic development corporations, and to the EPA. Kathie has been a national leader in the development of Brownfields RLF programs. Affectionately termed "the barracuda" for her attention to details and oversight of environmental contractors, her advice has been routinely sought after throughout the nation.

We appreciate the work being performed by Kathie Bailey and the Snowy Mountain Development Corporation. Your efforts to innovate and share your successes has been instrumental in pushing EPA's Brownfield Program to new heights. Thank you.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mark A. Smith".

Mark A. Smith, Director
Land, Chemicals, and Redevelopment Division
U.S. EPA Region 8